



Case Dynamics

Build your case in RelativityOne from beginning to end. RelativityOne has all the tools you need to better prepare for deposition and trial. From identifying key facts and issues to case construction and knowledge management, RelativityOne ensures you're well prepared to advocate your position. Stay organized by managing key information in a single solution— so you can save time and focus on what's important.

Case Dynamics

Your case is more than the sum of its documents. Case Dynamics is a RelativityOne application that enables you to craft your case strategy and review key evidence in one place. Identify key players, plot the facts along a timeline, and connect what people said to the data they left behind.

View	Add Child	Fact	Description	Date Type	Primary Fact Date
			Kenneth Lay and Jeffrey Skilling announced to analysts that they were going to open trading for their own high-speed fiber-optic networks that form the backbone for internet traffic.	On	10/5/1999 12:00 AM
			Analysts have mixed feedback on this announcement.	On	11/1/1999 12:00 AM
			Fastow began establishing numerous limited liability special purpose entities.	Between	8/16/1997 12:00 AM
			JEDI and Chewco created.	On	9/1/1997 12:00 AM
			Whitewing entity created.	On	12/1/1997 12:00 AM
			LJM and Raptors entity created.	On	2/19/1998 12:00 AM
			Enron's stock lost one-third of its value.	Around	6/1/1997 12:00 PM
			Enron's executives' performance-based bonuses were slashed.	Around	7/1/1997 12:00 PM

Centralize Case Information

Create a central repository of all the moving parts of your case, and keep your team informed and on the same page by quickly exporting to excel or PDF.

United States v. Enron

Fact Summary

Enron was a business conglomerate founded in 1985, created by the merger of smaller **oil and energy** companies. Houston executives **Kenneth Lay**, **Andrew Fastow** and **Jeffrey Skilling** made American business. When pressure mounted due to scandal, **Jeffrey Skilling** sold his Enron shares at a massive profit and resigned. **Kenneth Lay** stayed on. In 2001, the Enron scandal came to light. Enron stock was worthless and the company declared bankruptcy.

On June 15, 2002, **Arthur Andersen** was convicted of obstruction of justice for shredding documents related to its audit of Enron, resulting in the Enron scandal. **Nancy Tamm** (lead partner for the Enron account) was cited as the responsible manager in the scandal as they had given the order to shred relevant documents. Since the **U.S. Securities and Exchange Commission** of the firm agreed to surrender its licenses and its right to practice before the **SEC** on August 31, 2002. This ended the company's operations.

Initial: about 90,000 people lost their jobs. Enron employees lost \$2 billion due to investing **retirement plans** in company stock and stockholders lost another \$70 billion in the scandal.

- In 1999, CEO Andrew Fastow begins committing crimes by creating entities for personal enrichment.
- In 1997, Andrew Fastow creates **Chewco** to hide debt and inflate profits but Chewco doesn't meet requirements to keep it on Enron's balance sheet.
- In 1999, Enron refers to several capital-revenue vehicles that turn into financial disasters including a water distribution scheme and power plants in Enron.
- In 1999, Enron board of directors votes to allow Andrew Fastow to set up private companies that do business with Enron. Fastow creates **LJM** that buys poorly performing Enron

Get a Live View into Case Development

As evidence is uncovered, you can easily connect documents with facts, issues, people, organizations, and interview questions to illuminate the intricacies of your case.

Year-End 1997 Crisis

- 10/5/1999: Enron suffered huge losses on British natural gas and 100% recapitalization which called into question its stock and financial management strategies.
- 6/1/1997: Enron's stock lost one-third of its value.
- 7/1/1997: Enron's executives' performance-based bonuses were slashed.
- 10/9/1997: Barbara Barnhart earned \$450 million in Enron, producing a record \$100 million bonus.

Craft Your Strategy

Present a chronological progression of the facts with a customizable and interactive timeline that builds itself as you build your case.

